## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Cleveland-Cliffs Inc.

Date: February 20, 2020

By: /s/ James D. Graham

Name: James D. Graham Title: Executive Vice President, Chief Legal Officer & Secretary





## **Cleveland-Cliffs Inc. Reports Fourth-Quarter and Full-Year 2019 Results**

- Fourth-quarter net income of \$63 million or \$0.23 per diluted share, including \$0.02 per diluted share of acquisition-related costs
- Full-ytexten@bibh/becro@bdt \$229384 rol/ki/on or \$1.03 per diluted share

CLEVELAND—February 20, 2020—Cleveland-Cliffs Inc. (NYSE: CLF) today reported fourth-quarter and full-year results for the period ended December 31, 2019.

Fourth-quarter 2019 consolidated vertenues were \$534 million, compared to prior-year fourth-quarter revenues of \$696 million. Cost of goods solidated by a consolidated of a c

Fiorth the fourth quarter of 2019, the Company recorded net income of \$633 rolling(n, or \$0.23 per diluted share. This included \$7 million, or \$0.00 piblioshiar components to net income of \$610 million, or \$1.98 per diluted share, recorded dein 0th the prior to the

6

rquis r

	(In Millions)							
1	Three Months Ended December 31,				Year Ended December 31,			
	2019		2018		2019		2018	
\$	157.6	\$	217.4	\$	668.3	\$	875.3	
	(4.1)		(0.8)		(8.1)		(3.3)	
	(42.4)		(28.6)		(135.4)		(105.7)	
\$	111.1	\$	188.0	\$	524.8	\$	766.3	
		2019 \$ 157.6 (4.1) (42.4)	December   2019   \$ 157.6   (4.1)   (42.4)	Three Months Ended December 31,   2019 2018   \$ 157.6 \$ 217.4   (4.1) (0.8)   (42.4) (28.6)	Three Months Ended December 31,   2019 2018   \$ 157.6 \$ 217.4 \$ (4.1)   (42.4) (28.6)	Three Months Ended December 31, Year December 31,   2019 2018   \$ 157.6 \$ 217.4   \$ (4.1) (0.8)   (42.4) (28.6)   (135.4)	Three Months Ended December 31, Year End December   2019 2018   \$ 157.6 \$ 217.4   (4.1) (0.8)   (42.4) (28.6)	

Lourenco Goncalves, Chairman, President and Chief Executive Officer, said: "We finished 2019 on an exciting note with the announcement of the acquisition of AK Steel by Cleveland-Cliffs. With this transformational acquisition we will become a leading supplier of the most sophisticated carbon and stainless steel products to high-end clients, including engineered parts to the automotive industry as a Tier 1 supplier to several different models of cars, SUVs and trucks. On top of that, we will be totally self-sufficient in pellets and rely only on ourselves to get our iron ore feedstock, while preserving our ability to supply customized pellets to other steel mills, as we have been doing so successfully for a long time. The performance of the new Cleveland-Cliffs will be less subject to the volatility of commodity indices and more reliant on fixed-price contracts, which will provide us with much more predictable free cash flow generation."

Mr. Goncalves continued, "In 2019 we also made incredible progress in advancing our Toledo HBI project to an ahead-of-schedule completion. We remain on track to start producing and selling this highly sought-after product to the marketplace in the first half of this greash With the up Chernierlandtors place With the acquisition of AK Steel and the Toledo HBI plant coming online, 2020 will be a traosfigmentational year for us, and we can't wait to deliver on all of the potential Cleveland-Cliffs has in sto start: s ... i

Cliffs' Investor Relations at 216.694.6544. Documents filed with the SEC by AK Steel are also available from AK Steel free of charsel

## <sup>2</sup>CLEVELAND-CLIFFS INC. AND SUBSIDIARIES NON-GAAP RECONCILIATION EXPLANATIONS

The Company presents cash cost of goods sold rate per long ton, which is a non-GAAP financial measure that management uses in evaluating operating performance. Cliffs believes the presentation of non-GAAP cash cost of goods sold is useful to investors because e

