SECURITIES AND EXCHANGE COMMISSION

FORM 10-K

X

x 1

Commission File Number: 1-8944

CLEVELAND-CLIFFS INC

(Exact name of registrant as specified in its charter)

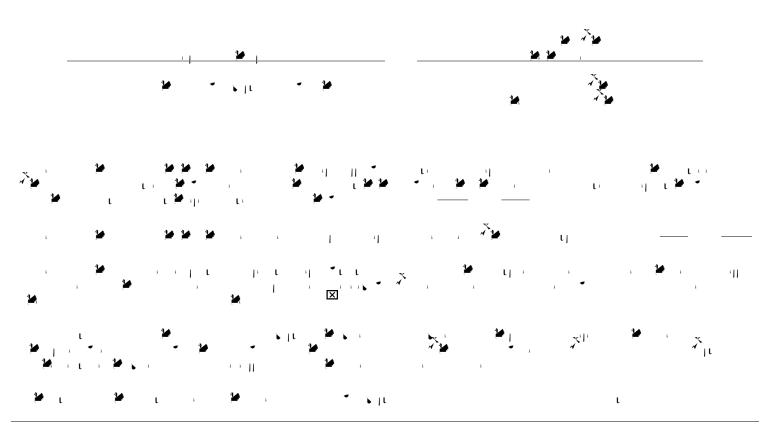
Ohio

(State or other jurisdiction of incorporation)

34-1464672

(I.R.S. Employer Identification No.)

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:



DOCUMENTS INCORPORATED BY REFERENCE

PART I

ITEM 1. BUSINESS.

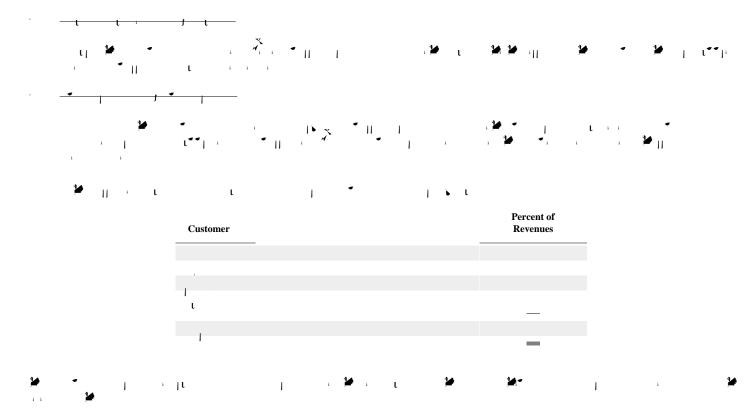
INTRODUCTION

BUSINESS

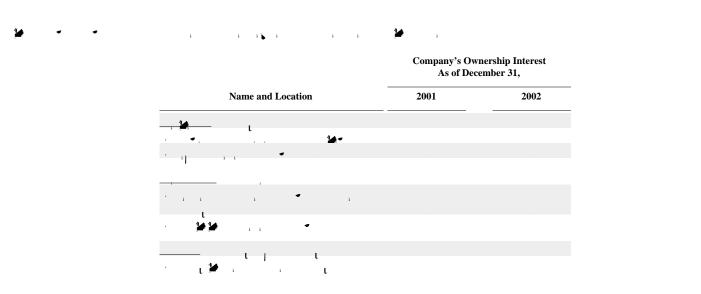
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ITEM 2. PROPERTIES.



Operations

	Tons In Millions ⁽¹⁾					
	Total	Production		Con	npany's Sl	nare
Name and Location	2000	2001	2002	2000	2001	2002
<u> </u>						
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					_	

Mine Capacity and Iron Ore Reserves



			1)	
Name and Location	Type of Ore	Current Annual Capacity	Ore Reserves ⁽²⁾⁽³⁾	Operating Continuously Since
- 14				
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→ № 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	,			
	• 11			
	- 1		_	
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Discontinued Operation

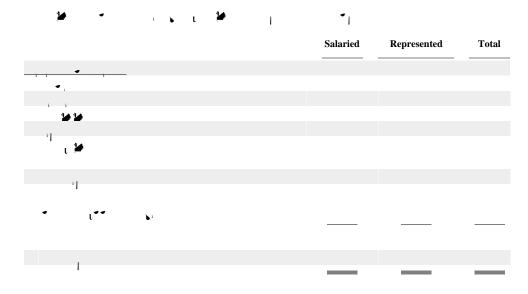
COMPETITION

to the second of the second of

ENVIRONMENT

rangan dan salah sal Salah salah

EMPLOYEES



ENERGY

Electricity



Process Fuel

RESEARCH AND DEVELOPMENT

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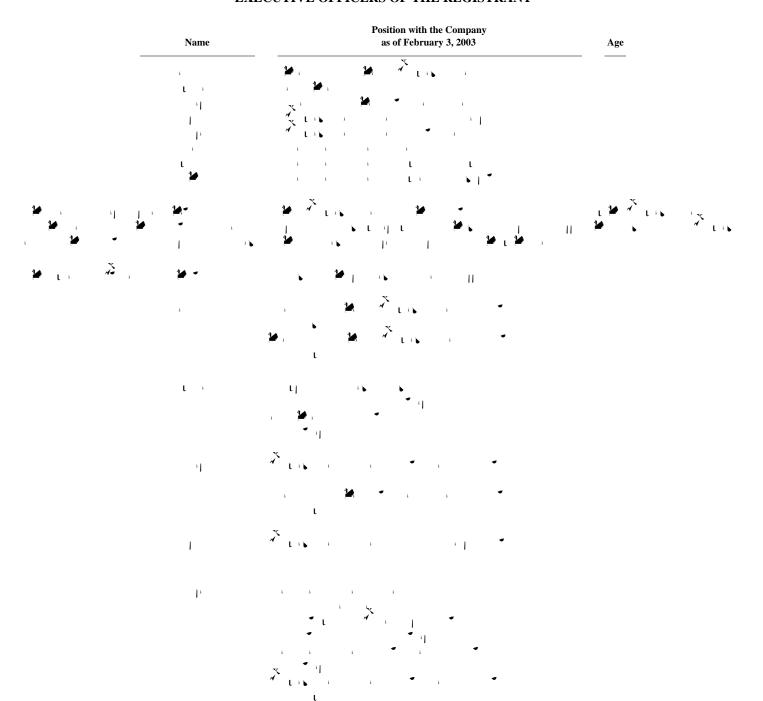
ITEM 3. LEGAL PROCEEDINGS.

(a) Maritime Asbestosis Litigation

(b) Milwaukee Solvay Coke

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

EXECUTIVE OFFICERS OF THE REGISTRANT



PART II

ITEM 5. MARKET FOR REGISTRANTS' COMMON EQUITY AND RELATED STOCKHOLDER MATTERS.

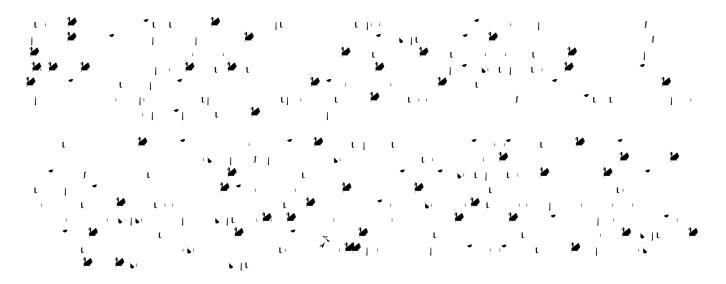
Stock Exchange Information



Common Share Price Performance And Dividends

		i		
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	High	Low	, 3	
1	\$22.06	\$15.80		
1	32.25	22.00		
1	28.74	21.70		
. * .	25.35	15.70		
	32.25	15.70		
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Sales of Unregistered Securities



ITEM 6. SELECTED FINANCIAL DATA.

Summary of Financial and Other Statistical Data $\tilde{\mathbf{W}}$ nc and Consolidated Subsidiaries

	2002	
inancial Data (In Millions, Except Per Share Amounts)		
or The Year		
N - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	\$ 586.4	
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	606.5	
	(7.9)	
	(66.4)	
	(108.5)	
u w	(13.4)	
	(199.3)	
	(188.3)	
<u> </u>	(6.58)	
1 L1	(10.72)	
t tj w	(1.32)	
	(18.62)	
. Pro γι	(6.58)	
	(10.72)	
tijas ti 🥦	(1.32)	
	(18.62)	
	730.1 67.4	
	40.9	
y y		
· 16		
tj ti ti 🎽 😘 j	(188.3)	
<u>u</u>		
	(18.62)	
on Ore Production and Sales Statistics (Millions of Gross Tons)	(18.62)	
on Ore Production and Sales Statistics (Millions of Gross Tons)	27.9	
, <u>-</u>	14.7	
· ·	14.7	
	31.1	
,	(2.8) 10.1	
2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10.1	
*	3,858	

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Overview

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Results Of Operations

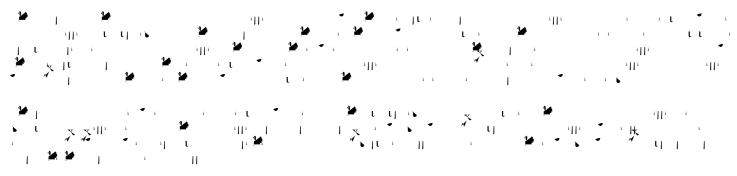
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	(In Millions)		
	2002	2001	2000
	\$ (13.7)		
• 1	(52.7)		
, ₁ , , ,	(66.4)		
, , , , , , , , , , , , , , , , , , ,	(108.5)		
	(13.4)		
t tjerk			
ı ı	\$ (188.3)		
· · ·	\$ (18.62)		
🕶 🥦 - դլ	\$ (18.62)		
v i 😕 i 🥦 i i	10.115		
	10,117		
ղւ	10,117		
· · · · · · · · · · · · · · · · · · ·	\$ (2.9)		
	\$ (2.8)		
	\$ 31.1		
	э 31.1		

Operating Results from Continuing Operations

	1 L 1	1	П
		(In Millions)	
	2002	2001	2000
, , , , , , , , , , , , , , , , , , ,	\$(66.4)		
	9.1		
, ₁ , ,	(57.3)		
	52.7		
	(4.6)		
, X	6.6		
	(4.8)		
	(2.8)		
	33.9		
	\$ 31.1	_	_

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		(In Millions)			
			Increase (l	Decrease)	
	2002	2001	Amount	Percent	
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	507.1				
• • • • •	20.6				
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T _{IL} t q	486.5				
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2001 versus 2000

(In Millions)

		(III IV	(Illions)	
			Increase (Decrease)
	2001	2000	Amount	Percent
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Cash Flow and Liquidity

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•	(15.0)
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	(6.0)
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	8.2
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. ½ į	(109.6)
· Pi	(12.4)
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	2002		
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• 1 · 1			
	\$ 61.8		
1 10 10 10 1	\$ 61.8 (55.0)		_
	(55.0)		
10	\$ 6.8	_	_
	\$ 95.7		

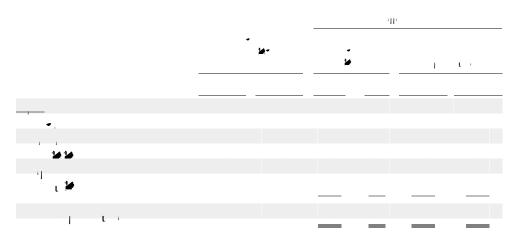
Capitalization

Operations and Customers

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Strategic Investments

Pensions and Other Postretirement Benefits

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Environmental and Closure Obligations

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Market Risk

Critical Accounting Policies

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Forward-Looking Statements

ITEM 7.A. QUALITATIVE AND QUANTITATIVE DISCLOSURES ABOUT MARKET RISK

in the second of the second of

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

Statement of Consolidated Financial Position

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ASSETS			
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	14.1		
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	390.8		
	111.9		
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	1.0		
	63.9		
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	25.8		
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	730.1		

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	17.6		
t	14.1		
	13.2		
	9.8		
± 1	15.2		
	204.8		
	35.0		
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	109.1		
	260.4		
	84.7 46.0		
	40.0		
	630.9		
	030.7		
	19.9		
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Market	16.8		
	69.7		
region of the B	288.4		
	182.2		
	110.7		
	2.7		
	79.3		
	\$ 730.1		

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Statement of Consolidated Operations

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	12.2 4.8		
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▼ 1 1 1 1 V	52.7		
× 111	23.8 6.6		
	0.0		
**	8.6		
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, <u>, , , , , , , , , , , , , , , , , , </u>	674.4		
1			
	57.3		
	9.1		
	66.4		
	108.5		
	174.9		
	13.4		
	188.3		
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i-ti-	6.58 10.72		
	1.32		
t tj 😘	1.52		
	\$ 18.62		
ET INCOME (LOSS) PER COMMON SHARE — DILUTED	- - -		
(T)	6.58		
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	\$ 18.62		
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Statement of Consolidated Cash Flows

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Statement of Consolidated Shareholders' Equity

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December 31, 2001	16.8	66.2	476.7	(183.3)	(1.0)	(1.2)	374.2
Comprehensive loss							
Net loss			(188.3)				(188.3
Other comprehensive loss Minimum pension liability					(109.7)		(109.7
wininium pension natinty					(103.7)		(109.7
Total comprehensive loss							(298.0
Stock and other incentive plans		3.5		1.1		(1.5)	3.1
December 31, 2002	\$16.8	\$69.7	\$ 288.4	\$ (182.2)	\$(110.7)	\$(2.7)	\$ 79.3

Notes to Consolidated Financial Statements

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Accounting Policies

Business:

Basis of Consolidation:

Հայաստանում է արդասանին արտանում է արտանում է հայաստանում և հայաստանում և հայաստանում և հայաստանում և հայաստան

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Revenue Recognition:

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Use of Estimates:

Use of Latin the state of the state of

Cash Equivalents:

Derivative Financial Instruments:

Inventories:

Iron Ore Reserves:

Properties:

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Asset Impairment:

Repairs and Maintenance:

Income Taxes:

Environmental Remediation Costs:

Stock Compensation:

		¹ H ¹	
	2002		
,	\$ 188.3		
X III	2.0		
t i jt i i i i i i	2.7		
, ,	\$ 189.0		
		_	
· , ·	\$ 18.62		
•	\$ 18.69		
	\$ 18.62		
ητ	\$ 18.69		
ηι	\$ 18.09	_	_

vita de la companya della companya della companya della companya de la companya della companya d

Research and Development Costs:

Income Per Common Share:

Reclassifications:

Note 1 — Operations and Customers

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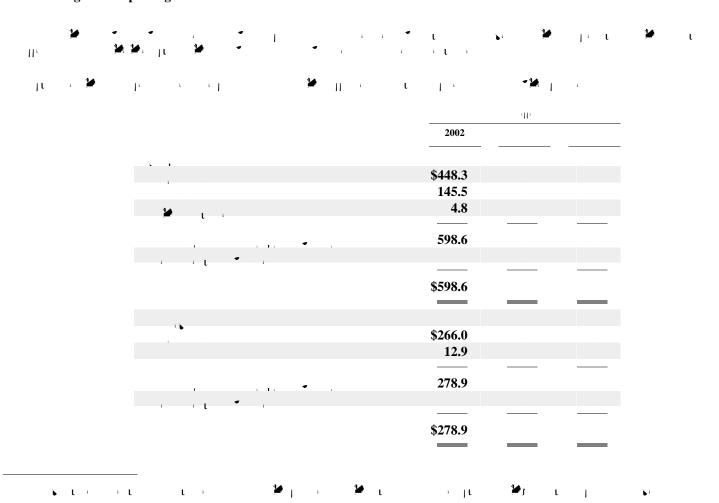
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Note 2 — Investments in Associated Iron Ore Ventures

The state of the s

Note 3 — Discontinued Operation

Note 4 — **Segment Reporting**



		V U
Customer	2002	
	20%	
•	19	
	16	
	9	
	7	
	7	
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14	22	
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	100%	

Note 5 — Environmental and Mine Closure Obligations

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	2001	2000
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Note 6 — Debt

Note 7 — **Lease Obligations**



~	
(In	Millions)

	Company's Share		Total	
Year Ending December 31	Capital Leases	Operating Leases	Capital Leases	Operating Leases
*	_			
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t · · · · · · · · · · · · · · · · · · ·				
VII III I	_			

Note 8 — Retirement Related Benefits

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		2002		
	. • . •,	\$ 7.2		
	• • • • • • • • • • • • • • • • • • • •	1.9		
y -		21.5		
		\$30.6		

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		Alle	
		1 1	3
		2002	2002
Change in plan agests			
Change in plan assets		\$ 317.9	\$ 23.2
(<u>K</u> II		27.2	(4.0)
ι ι •		1.1	2.7
10 10 10 10 10 10 10 10 10 10 10 10 10 1		162.9	26.8
		30.4	2010
Change in benefit obligation		424.3	48.7
1 1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1		319.1	175.7
		8.4	3.4
X 1		31.3	15.0
		.3	(13.9)
t + []		35.0	28.2
10 . 10 .		249.1	128.5
,		.5	
, • i		30.4	(14.1)
a p		613.3	322.8
1		100.0	(27.4.1)
		189.0 33.4	(274.1)
i • i		200.4	(10.7 145.3
1 Y 1 1 1		14.0	143.3
i		185.8	
in line in the			
• • i i ii ii		\$ 155.0	(139.5
14	_		
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• • լ ը ը.		\$ 155.0	
		185.8	
		33.1	
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y , y y		41.4	
		\$ 155.0	<u> </u>
l l		Ψ 125.0	_
Assumptions as of December 31			
<u> </u>		6.90%	6.90%
, , , , , , , , , , , , , , , , , , ,		9.00%	8.64%
		4.19%	
			AH)
			<u> </u>
	2002	i i	2002
Components of net periodic benefit cost			
	\$ 8.4		\$ 3.4
*1	31.3		15.0
X.	35.0		(3.0)
1 1 1 1	2.5		6.1
▼ 1 1	\$ 7.2		\$21.5

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(In Millions) December 31, 2002

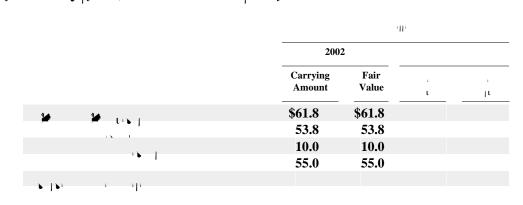
	Compan	y's Share	Total	
	Defined Benefit Pensions	Other Benefits	Defined Benefit Pensions	Other Benefits
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	4.7	
	22.7	
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	6.5	
😕 p. ap.	27.3	
	137.4	
	120.6	
, *	16.8	
X		
• • ,	4.6	
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•	10.0	
y		
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$\gamma_{\mathrm{pos}} = \gamma_{\mathrm{pos}}$	16.8	
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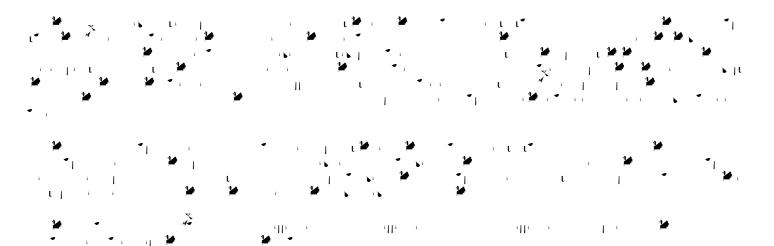
Note 10 — Fair Value of Financial Instruments



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Note 11 — Stock Plans



	Shares	Weighted- Average Exercise Price	u	* ** *) 36
• ,	010.020	¢40.24			
• i i i i i	810,029	\$48.24			
- 1	25,000	28.80			
, , , , , , , , , , , , , , , , , , ,	21,301	37.01			
	813,728	47.94			
	430,135	40.84			
, A 1	4 50,155	70.07			
	66,588				
1	4,106				
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	5,937				
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	64,757				
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	160,900				
1					
· II	86,882				
"					
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ι	10,470				
	7,812				
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•, •,	211,900				
1	38,334				
	250,234				
	200,204				

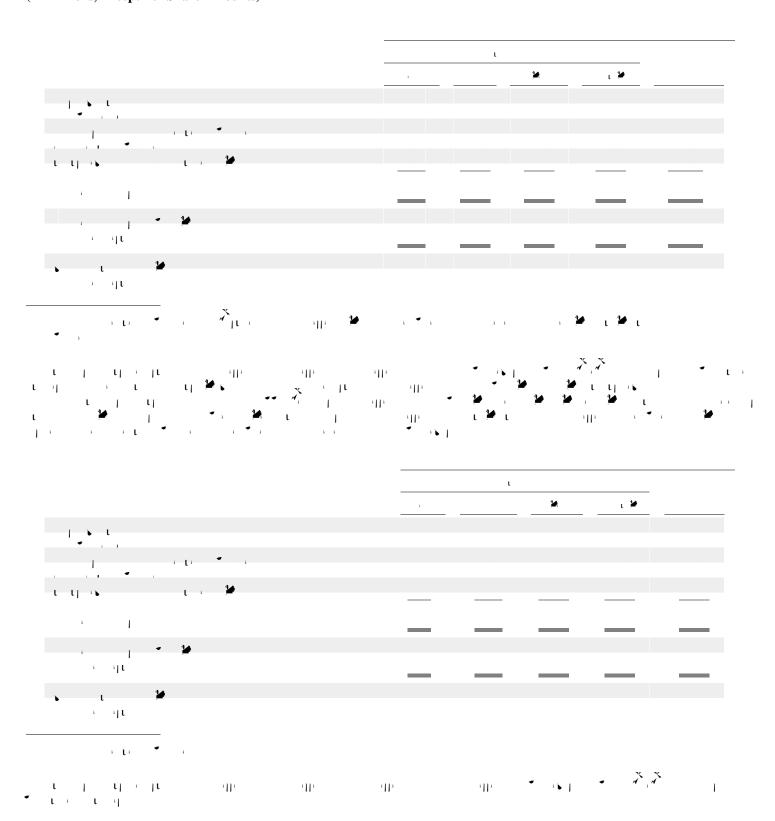
Note 12 — Shareholders' Equity



Note 13 — Commitments and Contingencies



Quarterly Results of Operations — (Unaudited) (In Millions, Except Per Share Amounts)



Common Share Price Performance And Dividends

	2	2002		1.
	High	Low	. 2	
1.	\$22.06	\$15.80		
	32.25	22.00		
	28.74	21.70		
. . .	25.35	15.70		_
	32.25	15.70		

Report of Independent Auditors

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/s/Ernst & Young LLP

Report of Management

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ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT.



ITEM 11. EXECUTIVE COMPENSATION.

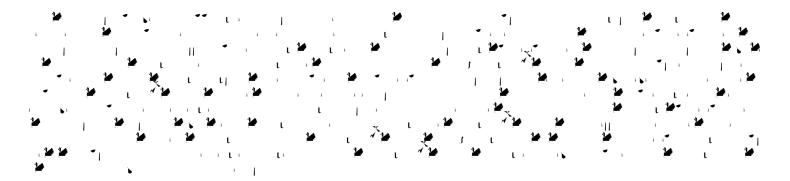


ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT.



	Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))	
		(a)	(b)	(c)	_
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MPI Plan



Mine Plan

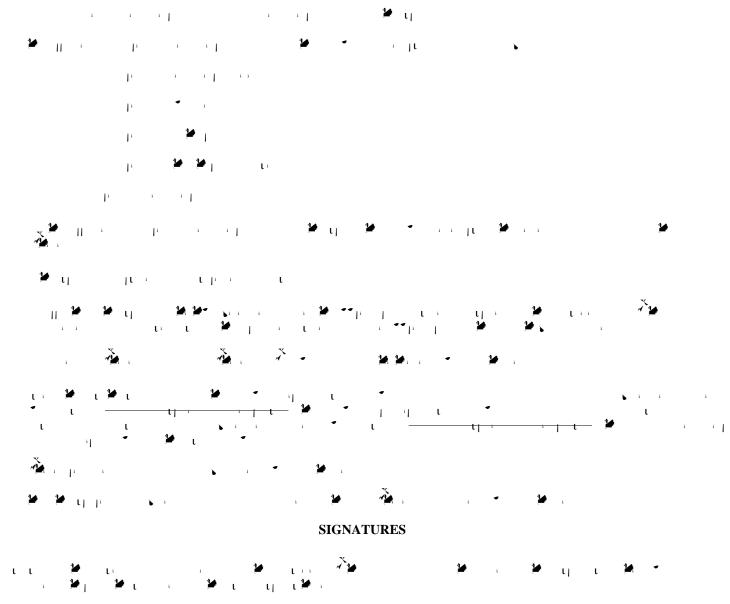
VNQDC Plan

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

ITEM 14. CONTROLS AND PROCEDURES.

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K.



CLEVELAND-CLIFFS INC



Signatures	Title	Date
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CERTIFICATION

I, John S. Brinzo, certify that:

Mr. W. C.

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· Andrew Committee of the second of the committee of the

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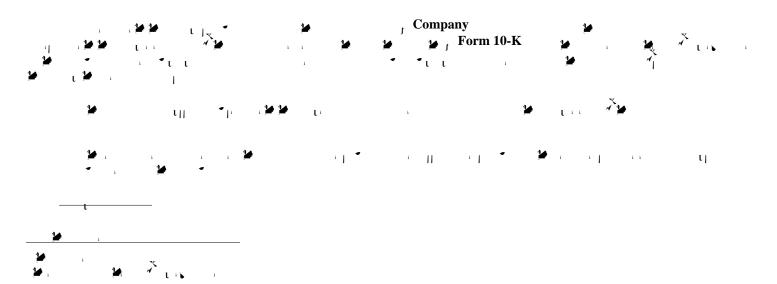
CERTIFICATION

- **2**. . . **2**
- Mr. W. D. C.

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CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002



CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

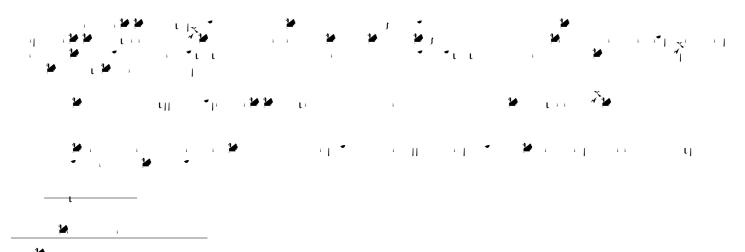


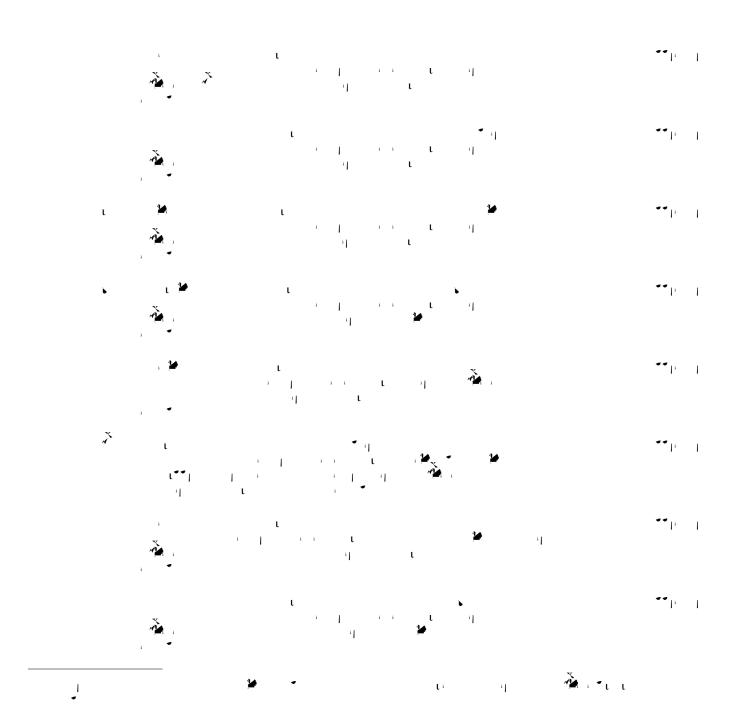
Exhibit Number Articles of Incorporation and By-Laws of Mine

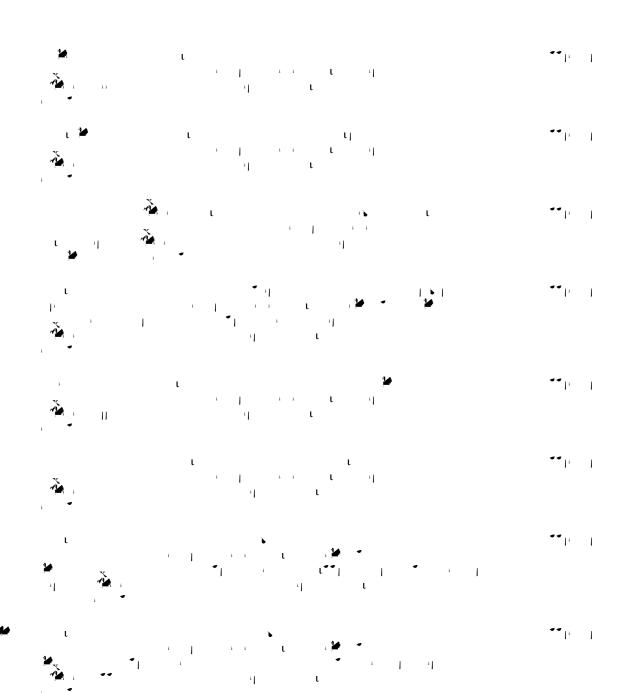
Instruments defining rights of security holders, including indentures

Material Contracts

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